





# Seaforth Supply Chain Solutions

# **COMPANY OVERVIEW**

Ten Peaks is a leading specialty coffee company that owns all of the interests of the Swiss Water Decaffeinated Coffee Company Inc. (SWDCC), a premium green coffee decaffeinator located in Burnaby, BC. We also own and operate Seaforth Supply Chain Solutions Inc. (Seaforth), a green coffee handling and warehousing business located in Metro Vancouver.

Our vision is to grow Ten Peaks into a global coffee company. To do that, we intend to focus on enhancing the business of SWDCC, while leveraging our significant knowledge of, and expertise in, the specialty coffee trade to expand into complementary markets.

Ten Peaks trades on the Toronto Stock Exchange under the symbol 'TPK'.

# ABOUT SWDCC

Established in 2000, SWDCC is one of the world's few chemical free coffee decaffeinators. It employs the SWISS WATER<sup>®</sup> Process, a proprietary decaffeination method that leverages science-based systems and controls to produce amazing coffee without caffeine. The SWISS WATER<sup>®</sup> Process is certified organic by the Organic Crop Improvement Association and produces coffee that is 99.9% caffeine-free.

Because they are chemical-free, SWISS WATER® Process decaffeinated green coffees are distinct from the majority of the world's decaffeinated coffees, which are exposed to chemical solvents such as methylene chloride and ethyl acetate during the decaffeination process.

Additionally, the SWISS WATER® Process is the world's only branded decaffeination process and enjoys substantial recognition in the specialty coffee trade and with consumers.

SWISS WATER<sup>®</sup> Process decaffeinated green coffees are sold to many of North America's leading specialty roaster retailers, specialty coffee importers and commercial coffee roasters. SWDCC also sells coffees internationally through regional distributors.

# **ABOUT SEAFORTH**

Seaforth provides a complete range of green coffee handling and storage services, including devanning coffee received from origin; inspecting, weighing and sampling coffees; and storing, handling and preparing green coffee for outbound shipments. Seaforth's warehouse and handling operation is certified organic by Ecocert Canada.

# Q1 2014 PERFORMANCE HIGHLIGHTS

In \$000s except per share amounts (Unaudited)		onths Ended ch 31, 2014	3 Months Ended March 31, 2013		
<b>Operations</b> Sales Gross Profit EBITDA Net income	\$	13,482 2,116 123 (673)	\$	12,043 1,170 577 106	
<b>Per share amounts:</b> EBITDA Net income	\$ \$	0.02 (0.10)	\$ \$	0.09 0.02	

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# MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion & Analysis ("MD&A") of Ten Peaks Coffee Company Inc. ("Ten Peaks" or the "Company"), dated as of May 6, 2014, provides a review of the financial results for the three months ended March 31, 2014 relative to the comparable period of 2013. The three-month period represents the first quarter ("Q1") of our 2014 fiscal year. This MD&A should be read in conjunction with the Company's condensed consolidated interim financial statements for the period ended March 31, 2014, as well as the audited consolidated financial statements for the year ended December 31, 2013, which are available at www.sedar.com.

All financial information is presented in Canadian dollars, unless otherwise specified.

# FORWARD-LOOKING STATEMENTS

This MD&A contains forward-looking statements, including statements regarding the future success of our business and market opportunities. Forward-looking statements typically contain words such as "believes", "expects", "anticipates", "continue", "could", "indicates", "plans", "will", "intends", "may", "projects", "schedule", "would" or similar expressions suggesting future outcomes or events, although not all forward-looking statements contain these identifying words. Examples of such statements include, but are not limited to, statements concerning: (i) expectations regarding Ten Peaks' future success in various geographic markets; (ii) future financial results including anticipated future sales and processing volumes; (iii) future dividends; (iv) the expected actions of the third parties described herein; (v) factors affecting the coffee market including supplies and commodity pricing; and (vi) the business and financial outlook of Ten Peaks. In addition, this MD&A contains financial outlook information that is intended to provide general guidance for readers based on our current estimates, but which is based on numerous assumptions and may prove to be incorrect. Therefore, such financial outlook information should not be relied upon by readers. These statements are neither promises nor guarantees, but involve known and unknown risks and uncertainties that may cause our actual results, level of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed in or implied by these statements. These risks include, but are not limited to, risks related to processing volumes and sales growth, operating results, supply of coffee, general industry conditions, commodity price risks, technology, competition, foreign exchange rates, general economic conditions and those factors described herein under the heading 'Risks & Uncertainties'.

The forward-looking statements contained herein are also based on assumptions that we believe are current and reasonable, including but not limited to, assumptions regarding: (i) trends in certain market segments and the economic climate generally; (ii) the financial strength of our customers; (iii) the value of the Canadian dollar versus the US dollar; (iv) the expected financial and operating performance of Ten Peaks going forward; and (v) the expected level of dividends payable to shareholders. We cannot assure readers that actual results will be consistent with the statements contained in this MD&A. The forward-looking statements and financial outlook information contained herein are made as of the date of this MD&A and are expressly qualified in their entirety by this cautionary statement. Except to the extent required by applicable securities law, Ten Peaks undertakes no obligation to publicly update or revise any such statements to reflect any change in our expectations or in events, conditions, or circumstances on which any such statements may be based, or that may affect the likelihood that actual results will differ from those described herein.

# **EXECUTIVE SUMMARY**

During the first quarter of 2014, we recorded strong growth in our processing volumes, which boosted our revenue and gross profit year-over-year. Our gains in gross profit far exceeded the increase in our sales and administration expenses, generating positive operational results. This was masked, however, by a considerable change in the value of our derivative instruments, which weighed heavily on our quarterly results.

The coffee commodity price, or "NY'C", rose by 60% in the quarter, from US\$1.11 per lb at the start of the period to US\$1.78 per lb by the end. The rapid increase resulted in significant losses being recorded on our coffee futures contracts, which negatively affected our otherwise solid results.

In addition, local truck drivers who serve Port Metro Vancouver went on strike during Q1 2014, which temporarily stopped the delivery of large volumes of coffee destined for our facilities. To mitigate this situation, and to continue to satisfy demand for coffees decaffeinated using the SWISS WATER<sup>®</sup> Process, we purchased green coffees from a number of warehouses throughout North America. This increased our costs of goods somewhat, and also increased the number of futures contracts we had outstanding under our commodity price risk management policy. As our net number of short contracts was more than double our normal amount, the run up in the NY'C' had a greater impact on our financial results than it otherwise would have.

The port strike (which ended in the last week of March) had other, less significant impacts on our business as well. First, we were not able to ship out certain international orders, as containers could not be loaded through the port. As a result, our international sales volumes for the quarter were lower than they otherwise would have been. Secondly, Seaforth's storage and handling revenues were negatively impacted by reduced inbound traffic and by customers depleting the coffee inventories they held with us during the strike.

Despite these operational challenges, SWDCC's processing volumes rose by 9% in the quarter. The growth was driven by our national accounts, which recorded a volume increase of 15% over Q1 2013. Specialty regional volumes were down by 2%, due in part to the port strike. Geographically, volumes were up in all regions, with small gains recorded internationally despite the negative affect of the port strike.

Revenues increased by 12% to \$13.5 million in the quarter. All three of our revenue categories – process revenue, green coffee revenue and distribution revenue – recorded gains. Revenues were boosted in part due to the stronger US dollar, as we bill the majority of our customers in US dollars.

Cost of sales rose by 5% compared to the first quarter of last year. However, the growth in our revenues more than offset these increases, and our quarterly gross profit rose by \$0.9 million, or 81%, to \$2.1 million.

The gains in our gross profit were more than offset by realized and unrealized losses on the derivative instruments we employ to help manage fluctuations in the NY'C' and our foreign exchange exposure. During the first quarter of this year, we recorded \$1.6 million in losses on derivative instruments. Of this, \$0.3 million related to foreign exchange forward contracts and the balance was due to coffee futures contracts. This compares to gains of \$0.2 million on derivative instruments in the first quarter of 2013. As a result, we recorded a net loss of \$0.7 million during the quarter, compared to net income of \$0.1 million for the same period last year. EBITDA was also affected by the loss on coffee futures. Our EBITDA for the quarter was \$0.1 million, compared to \$0.6 million in Q1 2013.

As is discussed further below, we expect the negative impact of the spike in the NY'C' on our financial results to gradually reverse over the balance of the year.

Cash from operations declined by \$2.4 million in the quarter. The change reflects increased working capital requirements to purchase additional green coffee inventory and to fund margin calls related to our futures contracts. Net debt rose by \$3.2 million.

# **BUSINESS OVERVIEW**

Ten Peaks is a leading specialty coffee company doing business through two wholly owned subsidiaries, Swiss Water Decaffeinated Coffee Company, Inc. ("SWDCC") and Seaforth Supply Chain Solutions Inc. ("Seaforth"). SWDCC is a premium green coffee decaffeinator located in Burnaby, BC. SWDCC employs the proprietary SWISS WATER® Process to decaffeinate green coffee without the use of chemicals, leveraging science-based systems and controls to produce coffee that is 99.9% caffeine free. We believe that the SWISS WATER® Process is the world's only 100% chemical free water process for third party coffee decaffeination. It is certified organic by the Organic Crop Improvement Association, and is also the world's only consumer-branded decaffeination process. This is our primary business, and the financial results of Ten Peaks are dependent upon the results of SWDCC.

Seaforth, which is certified organic by Ecocert Canada, provides a complete range of green coffee handling and storage services, including devanning coffee received from origin; inspecting, weighing and sampling coffees; and storing, handling and preparing green coffee for outbound shipments. Initially established as a strategy to gain control over our supply chain, Seaforth provides all of SWDCC's local green coffee handling and storage services. In addition, Seaforth handles and stores coffees for several other coffee importers and brokers and is now the main green coffee handling and storage company in Metro Vancouver.

As at March 31, 2014, the condensed consolidated interim financial statements of Ten Peaks included the accounts of Ten Peaks; our wholly owned subsidiaries SWDCC and Seaforth; and two wholly owned subsidiaries of SWDCC, Swiss Water Decaffeinated Coffee Company USA, Inc., and Swiss Water Process Marketing Services Inc. Inter-company accounts and transactions have been eliminated on consolidation.

Ten Peaks' shares trade on the Toronto Stock Exchange under the symbol 'TPK'. As at the date of this report, 6,675,254 shares were issued and outstanding.

# **Our Business**

We carry an inventory of premium-grade Arabica coffees that we purchase from the specialty green coffee trade, decaffeinate and then sell to our customers (our "regular" or "non-toll" business). Revenue from our regular business includes both processing revenue and green coffee cost recovery revenue.

We also decaffeinate coffee owned by our customers for a processing fee under toll arrangements (our "toll" business). The value of the coffee processed under toll arrangements does not form part of our inventory, our revenue or our cost of sales. Revenue from toll arrangements consists entirely of processing revenue. Over the past few years, the proportion of

coffee sold under toll arrangements has declined as a percentage of our total processing volumes. We have worked with our customers to shift their toll orders to regular orders, in order to improve the supply of coffee for decaffeination and so that we may provide vendor managed inventory services to them. For the first quarter of this year, approximately 15% of the coffee we processed was under toll arrangements, down from 19% in Q1 2013.

Our cost of sales is comprised primarily of the cost of green coffee purchased for our regular business, and the plant labour and other processing costs directly associated with our production facility. This incorporates an allocation of fixed overhead costs, which includes depreciation of our production equipment and amortization of our proprietary process technology.

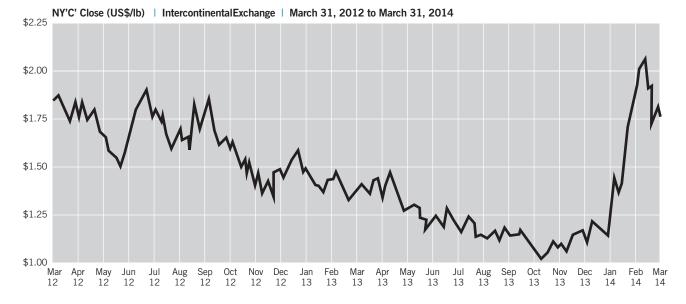
For our regular business, we work with coffee importers to source premium-grade green coffees from coffee-producing countries located in Central and South America, Africa and Asia. The purchase price is based on the New York 'C' ("NY'C'") coffee commodity price on the IntercontinentalExchange, plus a quality differential. The NY'C' component typically makes up more than 80% of the total cost of green coffee, while the quality differential typically accounts for less than 20%. Both the NY'C' price and the quality differential fluctuate in response to fundamental commodity factors that affect supply and demand.

### **Commodity Futures**

We use derivative instruments to help offset the effect of movements in the NY'C' component of coffee pricing between the time we purchase green coffee and the time we sell decaffeinated green coffee to our customers (approximately four months). Our commodity price risk mitigation strategy requires us to short sell a futures contract for one lot (37,500 lbs) of coffee on the IntercontinentalExchange whenever we agree to buy one lot of coffee from a supplier at a fixed price. The short sale protects us from changes in the price of coffee while we hold the coffee in inventory, as an increase (decrease) in the NY'C' price will generate an increase (decrease) in the value of the coffee is sold, the short sales are covered by purchasing offsetting long contracts on the IntercontinentalExchange.

There is no open market to hedge the quality differential component of our green coffee cost. Therefore, in periods of rising differential markets, we may experience a differential cost recovery gain, and in periods of falling differential markets, we may experience a differential cost recovery loss.

Volatility in the NY'C' generates gains or losses on the derivative financial instruments that we hold. Although these gains and losses offset corresponding losses or gains in the value of the inventory we hold, International Financial Reporting Standards ("IFRS") do not allow us to mark our inventory to market. As such, gains in the value of our inventory that result from increases in the NY'C' are not reflected on our statement of financial position, nor in our profitability through our statement of operations, until sold. Conversely, under IFRS the fair value of the commodity futures contracts must be recorded on our statement of financial position, and changes in fair value from one period to the next are recorded as unrealized gains and losses on derivative instruments on our statement of operations. As a result, even though holding derivative financial instruments in respect of our commodity purchases is a prudent risk management strategy, it can result in significant swings in our reported income in any period, since a substantial portion of our current assets are invested in coffee commodities. We saw the impact of this swing in the first quarter of 2014.



The chart below shows the movement in the NY'C' since March 31, 2012:

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As is evident in the chart above, the NY'C' rallied strongly during the first quarter of 2014, owing to market concerns over future coffee supplies. A recent drought in Brazil is expected to reduce the overall quantity and quality of Arabica coffee during the upcoming coffee harvest. Brazil is the largest coffee producing region in the world, and a coffee shortage in that country can realistically impact global coffee supplies. The overall impact of the drought will not be determined for several months, but certain market commentators are now forecasting a global supply shortage in 2014/2015.

During Q1 2014, concern over possible coffee supply issues caused the NY'C' to rise by 60%, from US\$1.11 per lb at the beginning of January to US\$1.78 per lb at the end of March. The rapidity (and impact) of the spike is somewhat masked in the quarterly averages, with the average NY'C' in Q1 2014 (US\$1.53) just 7% higher than the average NY'C' during the Q1 2013 (US\$1.43). All else being equal, a higher average NY'C' will increase the value of green coffee included in both our sales and our cost of sales. (Green coffee revenues and costs of sales are also affected by the proportionate mix of our toll and regular business, the quality differentials for the specified coffees, and the US-Canadian dollar exchange rate.)

As we experienced in 2010 and 2011, when the NY'C' more than doubled due to supply concerns, a sustained increase in the NY'C' will impact our financial results in a number of ways. First, although revenue per lb is higher, overall demand may decline, as the higher NY'C' encourages customers to run down their inventories in the near term. Additionally, higher prices can limit the ability of some customers to replenish their coffee inventories due to credit constraints. Over the long term, if the NY'C' remains high, our customers typically pass on commodity price increases to consumers, which may further reduce demand.

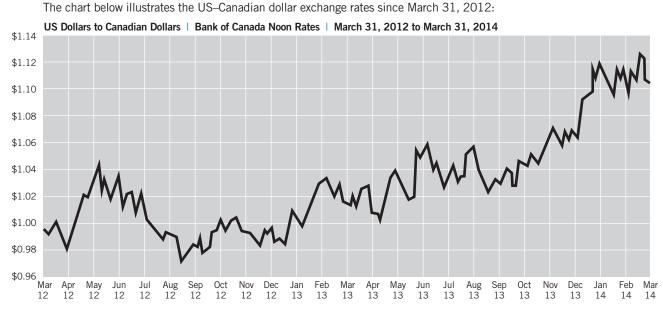
As is noted above, a significant run up in the NY'C' can also impact our financial results due to losses on derivative instruments. We must cover these losses with additional margin, which we do by increasing our bank debt. Additionally, we require substantially more working capital to run our business when coffee commodity prices are elevated. This increases the amount of interest we pay for bank financing on outstanding balances, as we have more funds tied up in accounts receivable and inventory, as well as a corresponding higher level of bank debt.

### **Currency Forwards**

Coffee is traded in US dollars ("US\$"), as buyers and sellers reference the NY'C' coffee price when entering into contracts. As a result, the majority of our revenues are denominated in US\$, while a significant portion of our expenses and cash outflows occur in Canadian dollars. Therefore, our financial results are affected by any significant fluctuation in US-Canadian dollar exchange rates. In accordance with our foreign exchange risk management policy, we use financial instruments to manage our currency risk based on estimates of our net US\$ cash flows up to 24 months in advance. We purchase forward contracts to sell US\$ at fixed future dates and exchange rates. This enables us to more reliably predict how much Canadian currency we will receive for our US\$ sales. Cash flows in the immediate 12-month period are hedged at a higher percentage of expected future cash flows than those farther out, reflecting greater uncertainty in the 13 to 24-month period. As our assumptions about the timing and amount of US\$ cash flows change over time, we enter into offsetting forward contracts to buy US\$ as required to eliminate any over-hedged positions in accordance with our risk management policy.

In addition, our risk management policies require us to enter into forward contracts to purchase US\$ when we have large, predictable outlays of US\$ for upcoming expenses or purchase commitments. This allows us to fix the exchange rate for purchases or expenses, as applicable, at the time the commitment is entered into.

With cash flows hedged in this manner, we can make informed decisions about capital and operating expenditures. However, as we do not use hedge accounting, our currency hedging practices can result in significant volatility in our reported net income. This is because our US\$ revenues and expenses are recognized at the exchange rates in effect at the time sales are made or expenses incurred (rather than at the exchange rate implied by the derivative instrument). At the same time, IFRS requires us to mark our derivative instruments to market at each financial statement date, with changes in the value of these instruments being recognized in income during the period. This means that in an environment where the US\$ has depreciated relative to the Canadian dollar, our revenue would decrease. Concurrently, we would recognize offsetting gains on our currency hedges, which appear on our statement of income and comprehensive income under 'Gain/(Loss) on derivative financial instruments'. Realized gains or losses on derivative financial instruments relate to contracts that have been settled in the period, while unrealized gains or losses relate to contracts which mature in future periods.



The US\$ averaged \$1.10 in Q1 2014 compared to \$1.00 for the same quarter last year. The stronger US\$ increased our quarterly revenues, as 72% of our sales were generated in US dollars, compared to 64% in Q1 2013.

# **OPERATING RESULTS**

### Sales and Processing Volumes

Our processing volumes grew by 9% in the first quarter of 2014 compared to Q1 2013. Volumes grew in spite of the work stoppage at the Port Metro Vancouver, which limited our ability to ship to international markets and reduced our toll volumes. Volumes to national accounts rose by 15%, with strong growth to both Canadian and American customers. Processing volumes to specialty regional accounts declined by 2%. This was largely due to delays in coffee deliveries owing to the strike at the port.

As our total revenues can be influenced considerably by changes in the NY'C', we monitor and report our sales in three categories. Process revenue reflects the amount we charge our customers for decaffeinating green coffee, and it generally increases as processing volumes increase. Green coffee cost recovery revenue (or "green revenue") is the amount we charge our customers for the green coffee we purchase for decaffeination, which rises and falls with the NY'C'. Distribution revenue consists of shipping, handling and warehousing charges billed to our customers. It typically rises with processing volumes and with the growth of Seaforth's business.

Our revenue by category was as follows:

(In \$000s) (unaudited)	3 Months Ended March 31, 2014			3 Months Ended March 31, 2013		
Process revenue	\$	3,497	\$	3,008		
Green revenue		9,391		8,622		
Distribution revenue		594		413		
Total	\$	13,482	\$	12,043		

Sales for the three months ended March 31, 2014 were \$13.5 million, an increase of \$1.5 million, or 12%, over the same quarter in 2013. Process revenue increased by \$0.5 million, or 16%, driven by higher processing volumes and a stronger US\$. Green revenue increased by \$0.8 million, or 9%, due to higher sales volumes and rising commodity prices. Distribution revenue increased by \$0.2 million, or 44%, reflecting higher processing volumes, as well as the expansion of Seaforth's business.

# Cost of Sales

Cost of sales includes the cost of green coffee purchased for our regular business, and the plant labour and other processing costs directly associated with our production facility. This incorporates an allocation of fixed overhead costs, which includes depreciation of our production equipment and amortization of our proprietary process technology. In addition, cost of sales includes the costs of operating Seaforth's warehouses.

For Q1 2014, our cost of sales rose by 5% to \$11.4 million. The change was driven by increased volumes, higher utility charges for the decaffeination plant, and additional freight and handling charges during the port strike. Cost of sales also rose due to increased warehousing charges for Seaforth, which significantly expanded its capacity in Q3 2013.

# Gross Profit

Gross profit increased 81% in the quarter to \$2.1 million. Higher revenues were only partially offset by increased warehouse costs, production overhead, and freight and handling charges.

### Sales and Marketing Expenses

Sales and marketing expenses include compensation and other personnel-related expenses for sales and marketing staff, consumer and trade advertising and promotion costs, and related travel expenses.

Sales and marketing expenses were \$0.3 million for the three months ended March 31, 2014, which is down slightly compared to the same period in 2013. Marketing and advertising costs were lower than they were a year ago.

### **Occupancy Expenses**

Occupancy expenses include the cost of renting administration offices. Occupancy costs were unchanged for Q1 2014 compared to the same period in 2013.

### Administration Expenses

Administration includes general management, inbound and outbound logistics, finance and accounting, quality control and assurance, engineering, research and development, and other administrative or support functions. Administration expenses include compensation expenses, travel and other personnel-related expenses for administrative staff, directors' fees, investor relations expenses, professional fees, depreciation of office-related equipment, and amortization of the brand asset.

For the three months ended March 31, 2014, administration expenses were \$0.9 million, up by 27% compared to the same period last year. The increase reflects higher stock-based compensation expenses due to accumulating awards and an appreciation in our share price, as well as increased professional fees.

### Finance Income / Expenses

Finance income reflects the charges billed to customers for financing coffee inventories. Finance expenses include interest costs on bank debt and other borrowings, and the accretion expense on our asset retirement obligation.

For Q1 2014, finance income declined slightly, reflecting lower financing charges on our non-toll business. Finance expenses totaled \$33 thousand for the three months ended March 31, 2014 compared to \$48 thousand for the same period in 2013. The current quarter interest expenses declined due to the changes in the composition of our credit facilities and lower borrowing rates.

### Gains and Losses on Derivative Financial Instruments

We enter into commodity futures and foreign exchange forward contracts to manage the effect of changes in the NY'C' and US dollar exchange rates on our business. We record both realized and unrealized gains and losses on foreign currency forward contracts and coffee futures contracts as gains and losses on derivative financial instruments on our statement of income, based on marked-to-market calculations at the end of the relevant reporting period. Realized gains (losses) on derivative financial instruments are incurred when the instruments mature during the period. In contrast, unrealized gains and losses represent the change in the fair value of the derivative financial instruments that mature in future periods. The amount of any unrealized gain or loss may change before the underlying financial instrument is actually liquidated.

Realized gains (losses) on foreign exchange forward contracts increase (decrease) both our reported net income and our cash from operations in the relevant period. Unrealized gains and losses on foreign exchange derivative instruments are non-cash charges, and only affect our reported net income in the relevant period.

For coffee futures, it is the overall value of our derivative contracts on the IntercontinentalExchange that drives cash inflows and outflows for the period. Unlike foreign exchange forward contracts, decreases in the fair value of outstanding futures contracts generate unrealized losses which must be funded on a daily basis. These mark-to-market losses take the form of margin calls, which we fund through increased bank indebtedness. If a change in the NY'C' results in gains on these contracts, we can recoup the cash on account for the excess over the current margin requirements. Thus, realized and unrealized gains and losses on coffee futures contracts affect both our cash flows and our earnings in any reporting period.

For the first quarter, we recorded \$0.5 million in realized losses on our futures contracts, compared with realized gains of \$0.9 million in the same quarter in 2013. We also recorded \$0.8 million in unrealized losses on coffee futures, compared to \$0.7 million in unrealized losses in Q1 2013. Overall, we recognized \$1.3 million in losses on futures contracts in Q1 2014, compared to \$0.2 million in gains in the first three months of 2013.

We recorded no realized gains or losses on our foreign currency derivatives in the first quarter of 2014, unchanged from Q1 2013. We recorded unrealized losses of \$0.3 million on foreign exchange forward contracts in Q1 2014, compared

to no unrealized gains or losses in Q1 last year. The net effect was a loss on foreign exchange contracts of \$0.3 million, compared to no gains or losses for the same period last year. Unrealized gains or losses on foreign exchange contracts do not impact our cash flows in the period.

### Gains and Losses on Foreign Exchange

We realize gains and losses on transactions denominated in foreign currencies when they occur, and on assets and liabilities denominated in foreign currencies when they are translated into Canadian dollars as at the financial statement date. This is separate from foreign exchange forward contracts, which are reported under 'Gains and Losses on Derivative Financial Instruments' above.

We recorded foreign exchange losses of \$0.2 million for the first three months of 2014, compared with losses of \$0.1 million in Q1 2013. The losses came from higher US\$ bank debt at the end of the first quarter and a stronger US currency, which generated increased losses.

### Income Before Taxes and Net Income

Loss before taxes for the first three months of 2014 was \$0.9 million, compared to income before tax of \$0.1 million for the same period last year. The change is due to the rapid increase in the NY'C', which resulted in losses of \$1.3 million on futures contracts. This more than offset the higher gross profit in the quarter and generated a loss overall. Our net loss was \$0.7 million, reflecting a deferred income tax recovery of \$0.2 million in Q1 2014. Deferred income taxes arise mainly from temporary differences between the depreciation and amortization expenses deducted for accounting purposes and the capital cost allowances deducted for tax purposes, and changes in corporate income tax rates as adjusted for substantively enacted higher future tax rates, which are offset by the tax benefit of loss carry forwards recognized.

### Basic and Diluted Earnings per Share

Basic earnings per share is calculated by dividing net income by the basic weighted average number of shares outstanding during the period. Similarly, diluted earnings per share is calculated by dividing net income adjusted for the effects of all dilutive potential common shares, by the diluted weighted average number of shares outstanding. As our potential common shares are anti-dilutive, there is no difference between basic and diluted earnings per share under IFRS.

For the quarter ended March 31, 2014, basic and diluted loss per share was \$0.10, compared to the earnings per share of \$0.02 in the first quarter of 2013. Basic and diluted weighted average number of shares outstanding were 6,675,254 and 6,873,542, compared to 6,675,254 and 6,817,213 respectively in Q1 2013.

# **NON-IFRS MEASURES**

EBITDA is often used by publicly traded companies as a measure of cash from operations, as it excludes financing costs, taxation and non-cash items. The reporting of EBITDA is intended to assist readers in the performance of their own financial analysis. However, since this measure does not have a standardized meaning prescribed by IFRS, it is unlikely to be comparable to similar measures presented by other entities.

# EBITDA

We define EBITDA as net income before interest, depreciation, amortization, impairments, share-based compensation, gains/losses on foreign exchange, gains/losses on disposal of capital equipment, unrealized gains/losses on foreign exchange forward contracts and provision for income taxes. Our definition of EBITDA reflects realized gains and losses on foreign exchange forward contracts which offset the currency risk of our US\$ denominated revenues. It also includes gains and losses on coffee as it is sold, together with the offsetting gains and losses on the commodity futures trading account.

We use EBITDA as one measure of our financial performance. It is a calculation of cash from operations independent of changes in working capital balances, and thus complements cash flows from operations as reported on the statement of changes in financial position. As we do not use hedge accounting, our reported results under IFRS are heavily influenced by changes in the closing market values of the NY'C' and the US-Canadian dollar exchange rate, and thus can be difficult to interpret quarter by quarter. Our measure of EBITDA takes the cash flow impact of our currency and commodity hedges into account, and it represents cash flows that we can reasonably forecast and impact (through growth initiatives and operational cost controls).

The reconciliation of net income to EBITDA is as follows:

(In \$000s) (unaudited)	3 Months Ended March 31, 2014			ths Ended 31, 2013
Income for the period	\$	-		106
Income taxes		(252)		30
Income before tax		(925)		136
Finance income		(14)		(22)
Finance expenses		33		48
Depreciation & amortization		358		352
Unrealized loss (gain) on foreign exchange forward contracts		345		(52)
(Gain)/loss on foreign exchange		194		75
Share-based compensation		132		40
EBITDA	\$	123	\$	577

EBITDA for the first three months of 2014 was \$0.1 million, compared to \$0.6 million for the same period in 2013. Losses of \$1.3 million on commodity futures contracts, compared to gains of \$0.2 million in Q1 2013, more than offset the higher gross profit we recorded, reducing our EBITDA.

As is discussed in the Executive Summary above, in Q1 2014 we had to purchase a significant amount of green coffee from numerous warehouses in North America in order to temporarily replace coffee that was stuck at the Port Metro Vancouver during a strike by local truck drivers. As a result, our purchase commitments and our inventory position increased significantly in Q1 2014. This also meant the number of futures contracts we had outstanding were much higher than usual, which amplified our losses on derivative instruments as the NY'C' spiked. It is worth reiterating that losses on future contracts are offset by inventory which has a higher market value. However, as inventory is recorded at cost, and not at the current market value, the loss on futures contracts is not offset by a gain on inventory in the current quarter. Any gain can only be recognized in our financial statements when inventories are sold in future periods. Accordingly, we expect the impact of the first quarter's loss on futures contracts to reverse gradually over the coming months.

# **QUARTERLY INFORMATION / SEASONALITY**

The following table summarizes results for each of the eight most recently completed fiscal quarters:

(in woods except per share t	announco) (unuuun	lou)						
	Q1 2014	Q4 2013	Q3 2013	Q2 2013	Q1 2013	Q4 2012	Q3 2012	Q2 2012
Sales	13,482	15,794	13,217	12,819	12,043	14,718	13,983	16,072
Gross profit	2,116	1,949	1,354	1,739	1,170	1,496	1,152	1,335
EBITDA <sup>(1)</sup>	123	1,201	1,067	1,365	577	1,271	529	797
Net income	(673)	343	561	644	106	590	363	151
Per share (2)								
EBITDA (1) -								
basic and diluted	0.02	0.18	0.16	0.20	0.09	0.19	0.08	0.12
Net income -								
basic and diluted	(0.10)	0.05	0.08	0.10	0.02	0.09	0.05	0.02

(In \$000s except per share amounts) (unaudited)

(1) EBITDA is defined in the section on 'Non-IFRS Measures' along with details of its calculation.

(2) Per-share calculations are based on the weighted average number of shares outstanding during the period.

There is a seasonality factor in the specialty coffee industry, with fourth quarter sales volumes typically being the strongest.

# LIQUIDITY AND CAPITAL RESOURCES

#### Cash Flow from Operations

In Q1 2014, we generated \$1.0 million in cash from operations before changes in non-cash working capital, down by \$0.3 million from \$1.3 million in 2013. Realized losses on derivative instruments during the first quarter this year reduced cash from operations.

Changes in non-cash working capital accounts used \$3.4 million during the quarter, compared to cash generation of \$1.2 million in Q1 2013. Increases in inventory amounts and higher coffee prices used \$1.9 million in Q1 2014, while changes in the value of derivative instruments used another \$1.5 million. Overall, cash used in operating activities was \$2.4 million, compared to cash generation of \$2.4 million in Q1 2013.

# **Investing Activities**

Capital expenditures during the first quarter were \$0.1 million, compared to no purchases in the same period last year. Purchases of capital equipment vary from year to year, based on the needs of the business.

# **Financing Activities**

In the three months ended March 31, 2014, we paid \$0.4 million in dividends to shareholders, which was unchanged from the same period last year.

We increased our bank debt by \$1.4 million in Q1 2014, as the rising NY'C' increased the burden on working capital. This compares to a reduction in bank indebtedness of \$1.7 million in the same period last year.

As at March 31, 2014, our net debt (bank indebtedness less cash on hand) was \$5.4 million. This represents an increase of \$3.2 million in the first three months of 2014.

# Credit Facilities and Liquidity

Our current credit facilities include a \$14.5 million revolving operating line of credit and a \$1.5 million revolving swing line, each of which bears an interest rate of prime plus 0.75%. Any US dollar denominated debt under the revolving operating line of credit or swing line can be financed using LIBOR loans at the LIBOR rate plus 2.35% per annum.

In addition, we have a US\$2.0 million foreign exchange and commodity futures contract facility, which allows us to enter into spot, forward and other foreign exchange rate transactions and commodity futures transactions with our bank with a maximum term of up to 24 months.

Our facilities are collateralized by a general security agreement over all of the assets of Ten Peaks and a floating hypothecation agreement over cash balances.

We have certain bank covenants which relate to the maintenance of specified financial ratios and we were in compliance with those covenants as at March 31, 2014.

# **Contractual Obligations**

The following table sets forth our contractual obligations and commitments as at March 31, 2014:

(In \$000s) (unaudited)	Total	Less	than 1 year	1-3 Years	4-5 Years	Ov	er 5 Years
Operating leases (1)	\$ 2,593	\$	986	\$ 1,268	\$ 339	\$	-
Purchase obligations <sup>(2)</sup>	26,753		26,590	163	-		-
Total contractual obligations	\$ 29,346	\$	27,576	\$ 1,431	\$ 339	\$	-

(1) Minimum obligations for our facilities for the current lease terms.

(2) Represents outstanding coffee purchasing commitments.

SWDCC leases a facility which houses its decaffeination plant and offices. The current lease term expires in 2018. After 2018, the lease on the decaffeination facility can be renewed at SWDCC's option for one additional 5-year term.

Seaforth holds two leases for its warehouse facilities. The first warehouse lease expires on December 30, 2015 and the second warehouse lease expires on July 31, 2016.

Purchase commitments increased by \$12.7 million in the quarter. This was due to a combination of late deliveries of coffee held at the Port Metro Vancouver due to the trucking strike, as well as offsetting purchases to replace the coffees stuck at the port, the higher NY'C', and increased purchases to fulfill future orders for certain national accounts under our vendor managed inventory program.

# **OFF-BALANCE SHEET ARRANGEMENTS**

Ten Peaks has no off-balance sheet arrangements.

# **RELATED PARTY TRANSACTIONS**

We provide toll decaffeination services and/or sell finished goods to, and purchase raw material inventory from, companies that are related to two Ten Peaks Directors. For the first quarter of 2014, \$0.5 million of our total sales (March 31, 2013 – \$0.2 million) were to those companies and \$0.7 million (March 31, 2013 – \$0.5 million) of our green coffee purchases were from those companies.

All transactions were in the normal course of operations and were measured at the fair value of the consideration received or receivable, which was established and agreed to by the related parties. As at March 31, 2014, our accounts receivable balances with these companies were \$0.3 million (December 31, 2013 – \$0.1 million) and our accounts payable balances with these companies were \$0.2 million (December 31, 2013 - \$0.2 million).

# OUTLOOK

We remain optimistic about our ability to achieve improved operating results this year despite the challenges we faced in the first quarter. The growth in our processing volumes in Q1 bodes well for the balance of the year, particularly since it was driven by national accounts (which tend to purchase coffee several quarters in advance). We expect to see volumes to specialty regional accounts bounce back later in the year, offsetting the small decline we recorded in the first quarter. However, the elevated NY'C' could constrain our ability to grow volumes. If the NY'C' remains high over a sustained period, our customers will need to pass along price increases to consumers in the grocery channel, which normally reduces overall demand. We will continue to monitor market developments as we move forward.

The truckers' strike at Port Metro Vancouver was resolved late in the first quarter. There is a risk that local truckers may take additional labour action later this year, as the initial resolution to the dispute included a 90-day cooling-off period. However, a second strike would have a smaller impact on us than the first, as our inventory levels are well stocked (in Q2 2014) now that the backlog of containers has been cleared off the docks. As with the NY'C', we will continue to monitor the local situation and develop additional contingency plans as needed to meet demand for our coffees.

We believe that demand for SWISS WATER<sup>®</sup> Process decaffeinated coffees will continue to grow in 2014. As we have noted before, our commitment to 100% chemical free processing, and to preserving the unique quality of fine coffees through the decaffeination process, are recognized, valued and respected by the coffee trade. We have steadily gained market share over the past few years as a result of our ability to deliver premium-quality chemical free decaffeinated coffees, while providing exceptional customer service. Accordingly, we will maintain our focus on quality and service as we go forward.

Our coffee handling and warehousing subsidiary, Seaforth Supply Chain Solutions, was negatively impacted by the truckers' strike at the port in Vancouver. Inbound container traffic ground to a halt during the strike, reducing handling revenue and leading to a decrease in Seaforth's storage revenues as customers drew down their inventories. The effects of this are expected to be offset in the second quarter of this year, as the backlog from the port strike was largely alleviated in April.

# **RISKS AND UNCERTAINTIES**

Ten Peaks' ability to pay dividends is dependent upon the earnings and cash flow generated from SWDCC's operations, as well as our current and planned future investments in capital equipment. Cash from operations may fluctuate with the performance of the business, which can be susceptible to a number of risks. These risks may include, but are not limited to, foreign exchange fluctuations, labour relations, coffee prices (notwithstanding hedging programs, as exact hedging correlation is not attainable), the availability of coffee, competition from existing chemical and other natural or chemical free coffee decaffeinators, competition from new entrants with alternate processing methods or agricultural technologies, environmental and regulatory risks, terms of credit agreements, commodity futures losses, ability to maintain organic certification, adequacy of insurance, dependence on key personnel, product liability, uncollectable debts, and general economic downturns. The future effect of these risks and uncertainties cannot be quantified or predicted. In addition, SWDCC leases the building that houses its decaffeination lines. The lease is renewable at its option under an additional term which, if exercised, would expire in 2023. The landlord may extend the lease on the facility for a further five years at its option. Any plans to relocate the production equipment would result in additional capital expenditures and the payment of the asset retirement obligation (currently recorded as a long-term liability on our financial statements).

# **FINANCIAL INSTRUMENTS**

All financial instruments, including derivatives, are included on the consolidated statement of financial position and are measured either at fair value or at amortized cost. Cash and accounts receivable are designated as "loans and receivables" and measured at amortized cost. Bank indebtedness, accounts payable and accrued liabilities, and dividends payable to shareholders are designated as "other financial liabilities" and measured at amortized cost.

Derivative financial instruments are included on the consolidated statement of financial position and measured at fair value. For derivatives that qualify as hedging instruments, unrealized gains or losses are included either in other comprehensive income or on the statement of financial position, depending on whether it is a 'cash flow hedge' or a 'fair value hedge'. Derivatives that do not qualify as hedging instruments are designated as held-for-trading and unrealized gains and losses are reported in earnings. We do not have any derivatives that qualify as hedging instruments.

We measure our coffee futures contracts at fair value based on their quoted market prices on the IntercontinentalExchange. Similarly, we measure our outstanding foreign exchange forward and collar contracts at fair value based on quoted market prices for comparable contracts. The fair values represent the amounts we would have received from a counterparty to settle the contracts at the market rates in effect at the financial statement date. Any related unrealized gains or losses are reported in the statement of income and comprehensive income in the period.

We had neither available-for-sale nor held-to-maturity instruments during the three months period ended March 31, 2014.

# Foreign Exchange and Coffee Hedging

We use derivative financial instruments to manage price risks associated with our coffee inventories, as well as foreign currency futures to manage risks associated with changes in the value of the US dollar (the primary currency for coffee sales) relative to the Canadian dollar. These instruments are used as economic hedges. We choose not to account for these derivative financial instruments under hedge accounting as the requirements are onerous and provide no incremental economic benefit. As a consequence, our derivative financial instruments are measured at fair value and marked-to-market at the end of each period. Consequently, we are unable to defer unrealized gains and losses on these instruments related to future transactions, even though the NY'C' and currency exchange rates underlying the marked-to-market calculations may change before the hedge instruments are actually liquidated.

### Commodity Price Risk

We utilize futures contracts to manage our commodity price exposure. We buy and sell coffee futures contracts on the IntercontinentalExchange in order to offset our inventory position and fix the input cost of green coffee.

As at March 31, 2014, we had futures contracts to buy 4.5 million lbs of green coffee with a notional value of US\$7.9 million, and contracts to sell 8.6 million lbs of green coffee with a notional value of US\$15.4 million (December 31, 2013 – buy 1.5 million lbs with a notional value of US\$1.6 million, and sell 2.4 million lbs with a notional value of US\$2.7 million), with the furthest contract maturing in May 2015. The net notional value of the contracts outstanding at March 31, 2014 was approximately US\$7.5 million.

The following table describes the realized and unrealized gain and loss on coffee futures contracts recognized in the consolidated statements of operations:

(In \$000s) (unaudited)	 onths Ended h 31, 2014	 nths Ended n 31, 2013
Realized loss (gain) Unrealized loss	\$ 466 806	\$ (846) 671
	\$ 1,272	\$ (175)

At March 31, 2014, the net derivative assets related to these contracts was \$1.0 million (December 31, 2013: \$0.2 million) and was comprised of cash on account. We estimated a one percent change in the mark-to-market rate applied to the futures contracts would have resulted in an estimated \$83,000 change in income before taxes.

# Foreign Currency Risk

We realize a significant portion of our sales in US dollars. We enter into forward exchange contracts to manage our exposure to currency rate fluctuations and to minimize the effect of exchange rate fluctuations on business decisions in the current operating year. These contracts relate to our future net cash flows in US\$ from sales. In addition, we enter into forward contracts to purchase US\$ for coffee that we resell in Canadian dollars.

At March 31, 2014, we had forward currency contracts to buy US\$5.3 million and sell US\$16.3 million (December 31, 2013: buy US\$7.5 million and sell US\$16.9 million) from April 2014 through to March 2016 at various Canadian exchange rates ranging from \$0.9986 to \$1.1272. The net notional value of the contracts outstanding at March 31, 2014 was approximately US\$10.9 million.

The following table describes the realized and unrealized gain and loss on foreign currency forward contracts in the consolidated statement of operations:

(In \$000s) (unaudited)	lonths Ended ch 31, 2014	 onths Ended h 31, 2013
Realized (gain) loss Unrealized loss (gain)	\$ (44) 345	\$ 49 (52)
	\$ 301	\$ (3)

At March 31, 2014, the net derivative liabilities related to these contracts was \$595,000 (December 31, 2013: liabilities of \$250,000). We estimated a 100 basis point change in the US\$ exchange rate relative to the Canadian dollar under forward foreign exchange contracts would have resulted in an estimated \$109,000 change in income before taxes.

# **CRITICAL ACCOUNTING ESTIMATES**

# Measurement Uncertainty

The preparation of financial statements in accordance with IFRS requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Estimates are used when accounting for provisions for uncollectible accounts receivable, the estimated useful life of long-lived assets and their amortization rates, provisions for inventory obsolescence, the net realizable value of inventories, asset retirement obligations, impairment assessments for long-lived assets, share-based compensation and income taxes. Actual results may be different from those estimates.

An accounting estimate is deemed critical only if it requires us to make assumptions about matters that are highly uncertain at the time the accounting estimate is made, and different estimates that we could have used in the current period would have a material impact on our financial condition or results of operations. None of our estimates were deemed to be critical accounting estimates in the current period.

# CHANGES IN ACCOUNTING STANDARDS

The following amendments to accounting standards and interpretations have been issued and became effective on January 1, 2014:

- IAS 32 (Amendment): Clarifies the application of the requirements of offsetting financial assets and financial liabilities.
- IAS 36 (Amendment): Sets forth additional disclosures with respect to nonfinancial assets.
- IFRIC 21: Levies: Addresses accounting for a liability to pay a levy imposed by the government if that liability is within the scope of IAS 37 Provisions, Contingent Liabilities and Contingent Assets.

We have adopted these amended standards and interpretations, and we assessed that there are no impacts on our condensed consolidated interim financial statements.

# DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

As management, we maintain disclosure controls and procedures designed to provide reasonable assurance that information required to be disclosed in our annual filings, interim filings and other reports filed or submitted under securities legislation are recorded, processed, summarized, and reported within the required time periods. The Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), after evaluating the effectiveness of our disclosure controls and procedures as of March 31, 2014, have concluded that disclosure controls and procedures, as of such date, were effective to provide reasonable assurance that information required to be disclosed by us that we file or submit, is (i) recorded, processed, summarized and reported within the time periods as required, and (ii) accumulated and made known to management, including our CEO and CFO, to allow timely decisions regarding required disclosure.

Management is responsible for establishing and maintaining adequate internal controls over financial reporting ("ICFR") to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Under the supervision and with the participation of management, including the CEO and CFO, we conducted an evaluation of the design and effectiveness of our ICFR as of March 31, 2014, based on the framework issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based on this evaluation, we have concluded that, as of March 31, 2014, Ten Peaks maintained effective ICFR.

While we believe that the current disclosure controls and procedures and ICFR provide a reasonable level of assurance of achieving their objectives, it cannot be expected that existing disclosure controls and procedures or internal financial controls will prevent all human error and circumvention or overriding of the controls and procedures. A control system, no matter how well conceived or operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met.

There were no changes in our ICFR that occurred during the period beginning on January 1, 2014 and ended on March 31, 2014 that materially affected, or are reasonably likely to materially affect, Ten Peaks' ICFR.

# SUBSEQUENT EVENTS

# Payment of Dividend

Ten Peaks paid an eligible dividend of \$0.0625 per share on April 15, 2014 to shareholders of record on March 31, 2014.

TEN PEAKS COFFEE COMPANY INC.

# CONDENSED CONSOLIDATED INTERIM STATEMENTS OF FINANCIAL POSITION

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

as at	Note	March 31 2014	December 31 2013
Assets			
Current assets			
Inventories	5	\$ 8,357	\$ 6,463
Accounts receivable	6	6,188	4,972
Prepaid expenses and other receivables		260	236
Derivative assets	7	995	152
Cash		937	2,594
Total current assets		16,737	14,417
Non-current assets			
Plant and equipment	8	12,362	12,508
Intangible assets	9	2,400	2,465
Deferred tax assets		1,830	1,578
Total non-current assets		16,592	16,551
Total assets		\$ 33,329	\$ 30,968
Liabilities and shareholders' equity Current liabilities Bank indebtedness Accounts payable Accrued liabilities Dividend payable Derivative liabilities Current portion of other liabilities	7 10	\$ 6,379 2,764 645 417 331 312	\$ 4,786 916 1,118 417 119 219
Total current liabilities		10,848	7,575
Non-current liabilities			
Derivative liabilities	7	264	131
Other liabilities	10	48	28
Asset retirement obligation		730	725
Total non-current liabilities		1,042	884
Total liabilities		11,890	8,459
Shareholders' equity			
Share capital	11	24,631	24,631
Share-based compensation reserve		126	106
Deficit		(3,318)	(2,228)
Total equity		21,439	22,509
Total liabilities and shareholders' equity		\$ 33,329	\$ 30,968

Commitments (note 18)

Approved on behalf of the Board

J. All David Kountree

David Rowntree, Director

/Frank Dennis, Director

See accompanying notes to these Condensed Consolidated Interim Financial Statements

TEN PEAKS COFFEE COMPANY INC.

# CONDENSED CONSOLIDATED INTERIM STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

for the	Note	3 Months Ended March 31, 2014		-	Months Ended arch 31, 2013
Revenue		\$	- / -		12,043
Cost of sales			(11,366)		(10,873)
Gross profit			2,116		1,170
Sales and marketing expenses			(341)		(389)
Occupancy expenses			(19)		(15)
Administration expenses			(895)		(707)
Finance income			14		22
Finance expenses			(33)		(48)
Realized (loss) gain on derivative financial instruments			(422)		797
Unrealized loss on derivative financial instruments			(1, 151)		(619)
Loss on foreign exchange			(194)		(75)
(Loss) income before tax Income tax recovery (expense)			(925) 252		136 (30)
Net (loss) income and comprehensive (loss) income for th	e period	\$	(673)	\$	106
(Loss) earnings per share					
Basic and Diluted (per share)	16	\$	(0.10)	\$	0.02

# TEN PEAKS COFFEE COMPANY INC. CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CHANGES IN EQUITY

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

	Shar	Share capital		-	Share-based compensation			
	Shares		Amount	COL	reserve		Deficit	Total equity
Balance at December 31, 2012	6,675,254	\$	24,631	\$	45	\$	(2,214)	\$ 22,462
Share-based compensation	-		-		11		-	11
Dividends	-		-		-		(417)	(417)
Net income and comprehensive in	come -		-		-		107	107
Balance at March 31, 2013	6,675,254	\$	24,631	\$	56	\$	(2,524)	\$ 22,163
Share-based compensation	-		-		50		-	50
Dividends	-		-		-		(1,251)	(1,251)
Net income and comprehensive in	come -		-		-		1,547	1,547
Balance at December 31, 2013	6,675,254	\$	24,631	\$	106	\$	(2,228)	\$ 22,509
Share-based compensation	-		-		20		-	20
Dividends (Note 14)	-		-		-		(417)	(417)
Net income and comprehensive in	come -		-		-		(673)	(673)
Balance at March 31, 2014	6,675,254	\$	24,631	\$	126	\$	(3,318)	\$ 21,439

# TEN PEAKS COFFEE COMPANY INC. CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

for the		nths Ended h 31, 2014	3 Months Ended March 31, 2013		
Cash flows from operating activities					
Net income for the period	\$	(673)	\$	106	
Items not affecting cash					
Depreciation and amortization		358		352	
Unrealized loss on derivative financial instruments		1,151		619	
Share-based compensation		132		40	
Foreign exchange Loss on cash held		96		88	
Foreign exchange loss on debt		206		-	
Income taxes (recovery) expense recognized in profit and loss		(252)		30	
Interest income recognized in profit and loss		(14)		(22)	
Interest expense recognized in profit and loss		33		48	
		1,037		1,261	
Movements in working capital:		1,037		1,201	
		(1, 016)		070	
Accounts receivable		(1,216)		270	
Inventory		(1,894)		2,295	
Prepaid expenses		(24)		13	
Accounts payable and accrued liabilities		1,393		(777)	
Derivative assets at fair value through profit or loss		(842)		(24)	
Derivative liabilities at fair value through profit or loss		(806)		(597)	
Change in non-cash working capital relating to operating activities		(3,389)		1,180	
Cash (used in) generated from operation		(2,352)		2,441	
Interest received		13		22	
Interest paid		(28)		(43)	
Income taxes paid		(18)		-	
Net cash (used in) generated from operating activities		(2,385)		2,420	
Cash flows from investing activities					
Additions to plant and equipment		(147)		(28)	
Net cash used in investing activities		(147)		(28)	
Cash flows from financing activities					
Dividends paid		(417)		(417)	
Proceeds from bank indebtedness		1,388		-	
Repayments of bank indebtedness		-		(1,709)	
Net cash generated from (used in) financing activities		971		(2,126)	
Effects of foreign exchange rate changes on cash held		(96)		(88)	
Net (degraage) in goet				170	
Net (decrease) increase in cash		(1,657)		178	
Cash, beginning of period		2,594		1,304	
Cash, end of period	\$	937	\$	1,482	

# TEN PEAKS COFFEE COMPANY INC. NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the Three Months Ended March 31, 2014

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

# **1. NATURE OF BUSINESS**

Ten Peaks Coffee Company Inc. ("Ten Peaks" or the "Company") is a company incorporated under the Canada Business Corporations Act. The common shares of the Company are listed on the Toronto Stock Exchange under the symbol 'TPK'. The Company's registered office is located at 3131 Lake City Way, Burnaby, British Columbia, V5A 3A3.

Ten Peaks is a leading specialty coffee company that owns all of the interests of Swiss Water Decaffeinated Coffee Co. Inc ("SWDCC"), a British Columbia company, and Seaforth Supply Chain Solutions Inc. ("Seaforth"), a company incorporated under the Canada Business Corporations Act.

SWDCC is a premium green coffee decaffeinator located in Burnaby, BC. SWDCC employs the proprietary SWISS WATER® Process to decaffeinate green coffee without the use of chemicals, leveraging science-based systems and controls to produce coffee that is 99.9% caffeine free. The SWISS WATER® Process is certified organic by the Organic Crop Improvement Association, and is the world's only branded decaffeination process. SWDCC purchases premium grade green coffee, which it decaffeinates and offers for sale to coffee importers, coffee roasters and other customers (classified as its "regular" or "non-toll" business). In addition, SWDCC decaffeinates green coffee that belongs to its customers (classified as "toll" business). Coffee decaffeinated under toll arrangements is not included in inventory, as SWDCC does not take title to these coffees. SWDCC is the primary operating entity of the Company, and Ten Peaks results of operations are dependent upon those of this subsidiary.

SWDCC has two subsidiaries, Swiss Water Decaffeinated Coffee Co. USA, Inc., a Washington State corporation, and Swiss Water Process Marketing Services Inc., a British Columbia company. These companies act as SWDCC's marketing and sales subsidiaries and do not have significant assets.

Seaforth provides a complete range of green coffee handling and storage services, including devanning coffee received from origin; inspecting, weighing and sampling coffees; and storing, handling and preparing green coffee for outbound shipments. Seaforth, which is certified organic by Ecocert Canada, serves SWDCC and other coffee importers and brokers.

# 2. BASIS OF PREPARATION

The Company's condensed consolidated interim financial statements for the three months ended March 31, 2014 have been prepared using accounting policies consistent with International Financial Reporting Standards ("IFRSs") and in accordance with International Accounting Standard ("IAS") 34 Interim Financial Reporting.

These notes to the condensed consolidated interim financial statements should be read in conjunction with the consolidated financial statements for the year ended December 31, 2013.

These consolidated financial statements are presented in Canadian dollars, the Company's functional currency.

# 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Other than as noted below, the principal accounting policies adopted in the preparation of these condensed consolidated interim financial statements are consistent with the consolidated financial statements for the year ended December 31, 2013.

# 3.1 Application of new and revised IFRSs

The International Accounting Standards Board has issued the following amended standards and a new interpretation which became effective on January 1, 2014:

- Amendments to IAS 32 Clarifies the requirements for offsetting financial assets and financial liabilities
- Amendments to IAS 36 Relates to disclosures of nonfinancial assets
- IFRIC 21 Levies ("IFRIC 21")

Management has reviewed the new interpretation and amended standard requirements, and determined that there is no impact on these condensed consolidated interim financial statements as a result of the new and revised IFRSs.

# 4. CAPITAL MANAGEMENT

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain the future development of the business. The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. The Company considers its capital structure to include shareholders' equity and bank indebtedness. In order to maintain or adjust the capital structure, the Company may from time to time issue common shares, adjust its capital spending, modify its dividend policy, and/or dispose of certain assets to manage current and projected debt levels.

The Company manages its capital in order to meet its growth objectives while continuing to pay quarterly dividends to its shareholders. The dividend policy of Ten Peaks is subject to the discretion of the Board of Directors, which reviews the level of dividends periodically on the basis of a number of factors including Ten Peaks' financial performance, future prospects, and the capital requirements of the business. Quarterly dividends are paid on a level basis in order to smooth out normal seasonal fluctuations that occur over the course of a year.

### 5. INVENTORIES

	March	n 31, 2014	Decembe	er 31, 2013
Raw materials	\$	4,869	\$	4,203
Finished goods		3,197		1,992
Carbon		245		236
Packaging		53		49
Inventory provision		(7)	)	(17)
	\$	8,357	\$	6,463

During the three months ended March 31, 2014, the cost of inventories recognized as an expense was \$10.4 million (2013: \$10.3 million). The inventory provision decreased by \$10,000 (2013: decreased \$16,000), reflecting the sale of inventories previously written down.

# 6. ACCOUNTS RECEIVABLE

	March	31, 2014	Decemb	er 31, 2013
Accounts receivable	\$	6,202	\$	4,979
Provision for impairment		(14)		(7)
	\$	6,188	\$	4,972

All of the Company's accounts receivable have been reviewed for indicators of impairment. Certain accounts receivable were found to be impaired and an allowance for credit losses of \$14,000 (December 31, 2013: \$7,000) has been provided.

# 7. DERIVATIVE FINANCIAL INSTRUMENTS

The Company's derivative financial instruments were carried at FVTPL as follows:

	March	31, 2014	December	· 31, 2013
Coffee futures contracts, net	\$	995	\$	152
US Dollar forward contracts		(595)		(250)
Net fair value of derivatives	\$	400	\$	(98)

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

# 8. PLANT AND EQUIPMENT

	Machinery and equipment	im	Leasehold provements	Computer	Furr	niture and fixtures	struction progress	Total
Cost								
Balance January 1, 2014	\$ 27,967	\$	4,868	\$ 576	\$	261	\$ 259	\$ 33,931
Additions	84		1	-		-	62	147
Transfers	58		-	-		-	(58)	-
Balance March 31, 2014	\$ 28,109	\$	4,869	\$ 576	\$	261	\$ 263	\$ 34,078
Depreciation								
Balance January 1, 2014	\$(18,477)	\$	(2,316)	\$ (503)	\$	(127)	\$ -	\$(21,423)
Depreciation	(213)		(68)	(6)		(6)	-	(293)
Balance March 31, 2014	\$(18,690)	\$	(2,384)	\$ (509)	\$	(133)	\$ -	\$(21,716)
Carrying amount March 31, 2014	\$ 9,419	\$	2,485	\$ 67	\$	128	\$ 263	\$ 12,362
Cost								
Balance January 1, 2013	\$ 27,842	\$	4,847	\$ 568	\$	214	\$ 137	\$ 33,608
Additions	53		16	2		55	244	370
Disposals	-		-	(39)		(8)	-	(47)
Transfers	72		5	45		-	(122)	-
Balance December 31, 2013	\$ 27,967	\$	4,868	\$ 576	\$	261	\$ 259	\$ 33,931
Depreciation								
Balance January 1, 2013	\$(17,640)	\$	(2,046)	\$ (513)	\$	(111)	\$ -	\$ (20,310)
Depreciation	(837)		(270)	(29)		(20)	-	(1,156)
Disposals	-		-	39		4	-	43
Balance December 31, 2013	\$(18,477)	\$	(2,316)	\$ (503)	\$	(127)	\$ -	\$(21,423)
Carrying amount December 31, 2013	\$ 9,490	\$	2,552	\$ 73	\$	134	\$ 259	\$ 12,508

For the three months ended March 31, 2014, depreciation expense of \$279,000 (2013: \$271,000) has been charged to cost of sales and \$14,000 (2013: \$16,000) was included in administrative expenses. During the period, no impairment loss was recognized (2013: nil).

# 9. INTANGIBLE ASSETS

	PPT Brand		rand		
Cost					
Balance January 1, 2014	\$ 3,246	\$	1,000	\$	4,246
Balance March 31, 2014	\$ 3,246	\$	1,000	\$	4,246
Amortization					
Balance January 1, 2014 Amortization	\$ (960) (60)	\$	(821) (5)	\$	(1,781) (65)
Balance March 31, 2014	\$ (1,020)	\$	(826)	\$	(1,846)
Carrying amount March 31, 2014	\$ 2,226	\$	174	\$	2,400

#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the Three Months Ended March 31, 2014

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

<b>Cost</b> Balance January 1, 2013	\$ 3,246	\$ 1,000	\$ 4,246
Balance December 31, 2013	\$ 3,246	\$ 1,000	\$ 4,246
<b>Amortization</b> Balance January 1, 2013 Amortization	\$ (720) (240)	\$ (802) (19)	\$ (1,522) (259)
Balance December 31, 2013	\$ (960)	\$ (821)	\$ (1,781)
Carrying amount December 31, 2013	\$ 2,286	\$ 179	\$ 2,465

For the three months ended March 31, 2014, amortization expense of \$60,000 (2013: \$60,000) relating to the proprietary process technology ("PPT") has been charged to cost of sales and amortization expense of \$5,000 (2013: \$5,000) relating to the Brand was included in administrative expenses.

There was no impairment loss recognized for the three months ended March 31, 2014.

# **10. OTHER LIABILITIES**

The balance represents the fair value of the deferred share units ("DSUs") and of the cash-settled portion of the restricted share units ("RSUs") outstanding as at the financial statement date.

	March 31, 2014 December 31, 20				
Current portion	\$	312	\$	219	
Long term		48		28	
Total other liabilities	\$	360	\$	247	

# **11. SHARE CAPITAL**

# Restricted share units ("RSUs")

The movement in RSUs as at March 31, 2014 is as follows:

	Number of RSUs at	 olume based nted average share price	Remaining vesting period (years)	Performance based
Balance at January 1, 2013	139,655	\$ 2.65	2.08	No
RSUs granted	43,600	\$ 2.80	2.70	No
RSUs issued for dividends	12,085	\$ 2.81	1.19	No
Balance at December 31, 2013	195,340	\$ 3.34	2.16	
RSUs issued for dividends	3,491	\$ 3.50	1.20	No
Balance at March 31, 2014	198,831	\$ 4.23	1.20	

#### Deferred share units ("DSUs")

The issuance of DSUs as at March 31, 2014 is as follows:

	Number of DSUs at	ted average share price	Performance based
Balance at January 1, 2013	9,725	\$ 2.66	No
DSUs issued	20,038	\$ 2.76	No
Balance at December 31, 2013	29,763	\$ 3.40	No
DSUs issued	3,993	\$ 3.39	No
Balance at March 31, 2014	33,756	\$ 4.23	

#### NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

For the Three Months Ended March 31, 2014

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

# **12. EMPLOYEE BENEFITS EXPENSES**

Expenses recognized for employee benefits are detailed below:

	March 31, 2014			March 31, 2013		
Short-term benefits	\$	1,332	\$	1,183		
Long-term benefits		132		42		
Post-employment benefits		161		168		
Total employee benefits expenses	\$	1,625	\$	1,393		

Short-term benefits comprise salaries, accrued bonuses, benefits and director fees. Long-term benefits comprise sharebased compensation under the RSU Plan and the DSU Plan.

Post-employment benefits are contributions to employee retirement accounts, as well as statutory remittances related to post-employment benefits. These are recognized as an expense when employees have rendered service entitling them to the contributions. For the three months ended March 31, 2014, the total expense recognized in the statement of income and comprehensive income of \$161,000 (2013: \$168,000) represented contributions paid to RRSPs, IRAs, CPP and EI by the Company at rates specified in the rules of the plans.

### **13. RELATED PARTY TRANSACTIONS**

The Company's related parties include its subsidiaries, key management personnel and companies related to directors.

Details of transactions between the Company and related parties (other than its subsidiaries) are discussed below. All intercompany transactions, balances, income and expenses are eliminated on consolidation.

### Compensation of Key Management Personnel

The remuneration of directors and key management personnel for the periods was as follows:

	March	March	31, 2013	
Short-term benefits	\$	305	\$	275
Long-term benefits		122		38
Post-employment benefits		23		42
Total	\$	450	\$	355

### Trading transactions

During the year, the Company entered into the following transactions with companies that are related to directors:

	March 3	March	31, 2013	
Sales	\$	543	\$	192
Purchase of raw materials	\$	700	\$	494
	March 3	1, 2014	December	31, 2013
Accounts receivable	\$	282	\$	60
Accounts payable	\$	216	\$	204

These transactions were in the normal course of operations and were measured at the fair value of the consideration received or receivable, which was established and agreed to by the related parties.

#### **14. DIVIDENDS**

For the three months ended March 31, 2014, the Company declared quarterly eligible dividends to shareholders totaling \$1.7 million or \$0.0625 per share (2013: \$1.7 million).

#### **15. SEGMENT REPORTING**

The Company's sales are primarily generated in a single segment (decaffeination of green coffee) and in three geographic areas – Canada, United States and other international markets.

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

The Company's revenue from continuing operations from external customers and its non-current assets by location are detailed below:

#### Revenue from External Customers

	nonths ended rch 31, 2014	3 months ended March 31, 2013		
Canada	\$ 6,635	\$	6,465	
United States	5,795		4,450	
Other	1,052		1,128	
	\$ 13,482	\$	12,043	

#### Non-Current Assets

	Marc	March 31, 2014 December 31, 2013			
Canada	\$	14,762	\$	14,973	

### 16. BASIC AND DILUTED (LOSS) EARNINGS PER SHARE

	March 31, 2014			March 31, 2013		
Profit attributable to shareholders (basic)	\$	(673)	\$	106		
Weighted average number of shares (basic)	6,675,254		6,6	575,254		
Basic and diluted EPS	\$	(0.10)	\$	0.02		

The following potential common shares, outstanding at March 31, 2014, are anti-dilutive and are therefore excluded from the weighted average number of common shares outstanding for the purposes of calculating the diluted earnings per share:

	March 31, 2014	March 31, 2013
RSUs granted	198,831	141,959

# **17. FINANCIAL RISK MANAGEMENT**

The Company's risk management program focuses on the unpredictability of commodity prices and foreign exchange rates, and seeks to minimize potential adverse effects on the Company's financial performance and cash flows. The Company uses derivative financial instruments to hedge these risk exposures. In addition, the Company monitors other financial risks on a regular basis.

Risk management is carried out under policies approved by the Board of Directors. The Company's exposure to and management of financial risks is discussed in more detail below.

#### 17.1 Commodity price risk

Commodity price risk is the risk that the fair value of inventory or future cash flows will fluctuate as a result of changes in commodity prices. The Company utilizes futures contracts to manage its commodity price exposure. The Company buys and sells futures contracts for coffee on the IntercontinentalExchange in order to offset its inventory position and purchase commitments, and to fix the input cost of green coffee. As at March 31, 2014, the Company had futures contracts to buy 4.5 million lbs of green coffee with a notional value of US\$7.9 million, and contracts to sell 8.6 million lbs of green coffee with a notional value of US\$15.4 million (December 31, 2013 – buy 1.5 million lbs with a notional value of US\$1.6 million, and sell 2.4 million lbs with a notional value of US\$2.7 million), with the furthest contract maturing in May 2015. The net notional value of the contracts outstanding at March 31, 2014 was approximately US\$7.5 million.

The following table describes the realized and unrealized gain and loss on coffee futures contracts recognized in the statement of income and comprehensive income:

	• ··	3 Months Ended March 31, 2014		3 Months Ended March 31, 2013		
Realized loss (gain) Unrealized loss	\$	466 806	\$	(846) 671		
	\$	1,272	\$	(175)		

At March 31, 2014, the net derivative assets related to these contracts was \$1.0 million (December 31, 2013: \$0.2 million) and was comprised of margin requirements and cash on account.

The Company estimated a 1 percent change in the mark-to-market rate applied to the futures contracts as at March 31, 2014 would have resulted in an estimated \$83,000 change in income before taxes.

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

# 17.2 Foreign currency risk

The Company realizes a significant portion of its sales in US dollars ("US\$"), and purchases green coffee in US\$ which is, in some cases, sold to customers in Canadian dollars. The Company enters into forward foreign currency contracts to manage its exposure to currency rate fluctuations and to minimize the effect of exchange rate fluctuations on business decisions. These contracts relate to the Company's future net cash flows in US\$ from sales. In addition, the Company enters into forward contracts to buy US\$ for coffee that it resells in Canadian dollars. At March 31, 2014, the Company had forward currency contracts to buy US\$5.3 million and sell US\$16.3 million (December 31, 2013: buy US\$7.5 million and sell US\$16.9 million) from April 2014 through to March 2016 at various Canadian exchange rates ranging from \$0.9986 to \$1.1272. The net notional value of the contracts outstanding at March 31, 2014 was approximately US\$10.9 million.

The following table describes the realized and unrealized gain and loss on forward foreign exchange contracts recognized in the statement of operations:

	 3 Months Ended March 31, 2014		3 Months Ended March 31, 2013		
Realized (gain) loss	\$ (44)	\$	49		
Unrealized loss (gain)	345		(52)		
	\$ 301	\$	(3)		

At March 31, 2014, the net derivative liabilities related to these contracts was \$595,000 (December 31, 2013: liabilities of \$250,000). The Company estimates a 100 basis point change in the US\$ exchange rate relative to the Canadian dollar under forward foreign exchange contracts would have resulted in an estimated \$109,000 change in income before taxes.

Although the Company employs economic hedges to manage its currency risk, it is not perfectly hedged on an economic basis. The Company is subject to additional currency risk through the following financial assets and liabilities denominated in US\$:

	March 31 2014	D	ecember 31 2013
Bank indebtedness	\$ (5,733)	\$	(2,980)
Accounts receivable	5,036		3,825
Derivative instruments	1,686		203
Accounts payable and accrued liabilities	(2,220)		(713)
Net US dollar exposure	\$ (1,231)	\$	335

At March 31, 2014, the Company estimated a 100 basis point change in the US\$ exchange rate relative to the Canadian dollar in the net US\$ exposure would have resulted in an estimated \$142,000 change in income before taxes.

#### 17.3 Interest rate risk

The Company is exposed to interest rate risk arising from fluctuations in interest rates on its credit facilities as rates vary with prime and LIBOR. The Company monitors its exposure to interest rates and has not entered into any derivatives contracts to manage this risk. The weighted average interest rate paid by the Company during the period ended March 31, 2014 on its outstanding borrowings was 2.50% (2013: 2.74%). The Company estimated that a 100 basis point fluctuation in interest rates would have resulted in an estimated \$11,000 change in the interest expense.

# 17.4 Credit risk

The Company is exposed to credit risk with respect to its cash, accounts receivable and derivative financial instruments.

The Company does not have significant credit risk related to cash as amounts are held with a major Canadian bank.

The Company follows a program of credit evaluations of customers and limits the amount of credit extended when deemed necessary. For the period ended March 31, 2014, revenues from three major customers of \$5.3 million (2013: \$4.9 million) represented 39% (2013: 44%) of total revenues for the period. These customers represented 17% of total accounts receivable as at March 31, 2014 (March 31, 2013: 11%; December 31, 2013: 23%).

The Company had 22% of its accounts receivable past due as at March 31, 2014 (December 31, 2013: 15%). Of the accounts receivable past due, 86% are 1-30 days past due, 8% are 31-60 days past due, 4% are 61-90 days past due, and 2% are over 90 days past due.

The Company manages the credit risk related to its derivative financial instruments by entering into such contracts only with high credit quality institutions.

# 17.5 Liquidity risk

The Company has in place a planning and budgeting process to assist in determining the funds required to support the Company's normal operating requirements on an ongoing basis and its future plans. The Company ensures that there are

(Tabular amounts in thousands of Canadian dollars, except per share and number of shares figures) (Unaudited)

sufficient committed financing facilities to meet its short-term business requirements, taking into account its anticipated cash flows from operations, its existing bank indebtedness and additional borrowing capacity. The Company has maintained compliance with its banking covenants and remains able to satisfy its liabilities as they become due.

#### 17.6 Fair value of financial instruments

Financial instruments that are measured at FVTPL are categorized as follows:

	2014		Level 1		Level 2		Level 3
\$	995	\$	995	\$	-	\$	-
\$	995	\$	995	\$	-	\$	-
\$	595	\$	-	\$	595	\$	-
\$	360	\$	-	\$	360	\$	-
\$	955	\$	-	\$	\$955	\$	-
Dec	ember 31						
	2013		Level 1		Level 2		Level 3
\$	152	\$	152	\$	-	\$	-
\$	152	\$	152	\$	-	\$	-
\$	250	\$	-	\$	250	\$	-
\$	247	\$	-	\$	247	\$	-
\$	497	\$	-	\$	497	\$	-
	\$ \$ \$ \$ Dec \$ \$ \$	\$ 995 \$ 595 \$ 360 \$ 955 December 31 2013 \$ 152 \$ 152 \$ 152 \$ 250 \$ 247	2014 \$ 995 \$ \$ 995 \$ \$ 595 \$ \$ 360 \$ \$ 955 \$ December 31 2013 \$ 152 \$ \$ 152 \$ \$ 152 \$ \$ 250 \$ \$ 247 \$	2014 Level 1   \$ 995 \$ 995   \$ 995 \$ 995   \$ 995 \$ 995   \$ 595 \$ -   \$ 595 \$ -   \$ 955 \$ -   December 31 2013 Level 1   \$ 152 \$ 152   \$ 152 \$ 152   \$ 250 \$ -   \$ 250 \$ -   \$ 250 \$ -	2014   Level 1     \$   995   \$   995   \$     \$   995   \$   995   \$   \$     \$   595   \$   -   \$     \$   595   \$   -   \$     \$   595   \$   -   \$     \$   955   \$   -   \$     December 31   2013   Level 1	2014   Level 1   Level 2     \$ 995   \$ 995   \$ -     \$ 995   \$ 995   \$ -     \$ 995   \$ 995   \$ -     \$ 595   \$ -   \$ 595     \$ 360   \$ -   \$ 360     \$ 955   \$ -   \$ 360     \$ 955   \$ -   \$ 360     \$ 955   \$ -   \$ 360     December 31   2013   Level 1   Level 2     \$ 152   \$ 152   \$ -   \$ -     \$ 152   \$ 152   \$ -   \$ -     \$ 250   \$ -   \$ 250   \$ -   \$ 250     \$ 247   \$ -   \$ 250   \$ -   \$ 250	2014Level 1Level 2\$995\$995\$-\$\$995\$995\$-\$\$595\$-\$595\$\$360\$-\$360\$\$955\$-\$\$955\$ $2013$ Level 1Level 2Level 2\$ $152$ \$152\$-\$\$152\$152\$-\$\$250\$-\$250\$\$247\$-\$247\$

During the period, there were no transfers between level 1 and 2 instruments.

# **18. COMMITMENTS**

#### 18.1 Operating lease commitments

The Company has three operating leases for the business. The first one relates to a facility which houses the decaffeination plant and office. The current lease term will expire in 2018. After 2018, the lease on the decaffeination facility can be renewed at the Company's option for one additional 5-year term.

The second operating lease relates to a warehouse facility, which expires on December 30, 2015.

The third operating lease relates to an additional warehouse facility, which expires on July 31, 2016.

A summary of future minimum payments under these operating leases as at March 31, 2014 is as follows:

Minimum lease payments due: No later than 1 year Later than 1 year and no later than 5 years Later than 5 years	\$ 986 1,607
	\$ 2,593

#### 18.2 Other commitments

The Company has provided a standby letter of credit in the amount of \$0.3 million as security to the landlord.

The Company has, in the normal course of business, entered into various contracts. As at March 31, 2014, these contracts related to the purchase of green coffee in the amount of \$26.8 million. Of these contracts, \$26.6 million will become payable within 12 months, and \$0.2 million will become payable more than 12 months from the financial statements date.

#### **19. SUBSEQUENT EVENTS**

The condensed consolidated interim financial statements for the three months ended March 31, 2014 were approved for issuance on May 6, 2014. There were no significant non-adjusting events that occurred between the reporting date and the date of authorization other than as noted below.

On April 15, 2014, the Company paid an eligible dividend in the amount of \$0.4 million (\$0.0625 per share) to shareholders of record on March 31, 2014.





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